

It's more than the weather, it's a way of life, as the industry talks about (and yes, sometimes trashes) entertainment's two most intertwined cities, so codependent that depending on where you live, you might need a Xanax (East Coast) or a hit of high-end pot (West) just to cope





### How to Write for Hollywood Without Ever Leaving New York

It helps to be brilliant, like these four playwright-screenwriters — with three Pulitzers, three Tonys, an Oscar and a MacArthur "Genius Grant" among them — who navigated La La Land with advice from Steven Spielberg, Mike Nichols and William Goldman By Seth Abramovitch

HAT HAPPENS WHEN YOU PUT four New York-based theater greats (who also write for Hollywood) in a room and ask them to dish about he differences between the two cultures? A lot of smart conversation, not all of it precisely on point. But that's no surprise, considering the farranging brainpower of the scribes: Tony Kushner, the dramatist behind Steven Spielberg's Lincoln and *Angels in America* (both the 1993 play and the 2003 HBO miniseries); John Patrick Shanley, who wrote 1987's *Moonstruck* and the play and screenplay for 2008's *Doubt*, which he directed; *House of* Cards creator Beau Willimon, who wrote the play Farragut North (2008) and the movie optioned from it, The Ides of March (2011); and Suzan-Lori Parks, who won a Pulitzer for 2001's Topdog/ *Underdog* and has written projects for Oprah Winfrey, Jodie Foster, Brad Pitt and Spike Lee. They discuss the highs, lows and culture shocks between New York's theater world and Hollywood.

### Their First Time

TONY KUSHNER I went to L.A. when [director] Gordon Davidson wanted to meet about *Angels in America*. I thought it was one of the weirdest places I'd ever been. I loved Venice, Santa Monica and thought downtown L.A. was extremely interesting and strange. I stayed at the Marina Pacifica hotel, and there were all these bodybuilders and weight lifters.

suzan-lori parks I remember getting off the plane and seeing that thing [Encounter, the *Jetsons*-style restaurant] at LAX. It was as if I'd landed on another planet. It was the first time I'd ridden in first class on a plane because a studio was paying for it. I was really nervous because I was the only black person in first class. I'm standing there trying to look like I know what I'm doing. I thought, "Oh, I wish another black person would be in first class," and Denzel Washington walks on the plane.

JOHN PATRICK SHANLEY I had written a screenplay

called *Five Corners*, and Tony Bill [*The Sting* producer] optioned it for five grand. He asked me to come out to Los Angeles to work on the script a bit. But actually, it was just so I could make friends with Los Angeles. He met me at the airport in a vintage sports car. He took me to all the hottest restaurants and introduced me to all the chefs. While we were eating fantastic appetizers at a French-Vietnamese restaurant, he said, "If it's OK with you, I was hoping to take you on my yacht to Catalina for abalone." I ended up on a yacht the following morning.

BEAU WILLIMON We sent out Farragut North as a writing sample. I got that Cinderella call: Warner Bros. wanted to option it for a movie. They were talking about George Clooney and Leo DiCaprio producing. It was all assbackwards! At that moment, it was a hot item, and I had something like 70 or 80 meetings in a couple of weeks and went from complete soul-crushing obscurity to a lot of people telling me they loved my work. I got my pinky toe in the door and kept jamming that foot and leg and the rest of myself in ever since.

Quintessential "Hollywood" Experience SHANLEY Tony Bill introduced me to an older, middle-aged guy who identified himself as a producer. This guy proceeded to tell me about his erectile dysfunction at some length. I didn't

know how to stop him and said, "How much do you make a year?" He literally said, "That's personal." It's like, "OK, I'm in a different world." KUSHNER There's some company in L.A. that looks at the number of pages and number of words on each page [of a script] and tells producers how long it's going to be. They should immediately be banished to some island. Apparently they're notoriously wrong all the time. [My latest Spielberg script, an adaptation of The Kidnapping of Edgardo Mortara] was 400 pages in the first draft, 221 pages in the second, and the third is a very trim 145 pages although I think I just added a page. Also, when you write for film, a scene that you worked on may be as hard as any scene you ever worked on in a play, but when the day comes to shoot it and it's shot, it's kind of done. I mean, it becomes a piece of something that will last, but the words on the page itself are sort of over. You get the chance to discover the pleasures of being a bottom. It's not all your fault if it doesn't work.

### Their Hollywood Mentors

PARKS Spike [Lee] continues to be very nurturing and kind. Oprah's people and Denzel were really helpful when I worked with them. Right now, I'm working with Sue Naegle, who is awesome sauce. ... I'll tell you [about it] once I write it for HBO—like everyone and their mom.

WILLIMON I learned, and continue to learn, a lot

from [David] Fincher. There's a lot I got from notes he gave, discussions we had and watching him on set. Also William Goldman — I sort of bullied my way into his life. I first learned from his writing: Adventures in the Screen Trade, Which Lie Did I Tell? and The Season, a great book about Broadway. And mostly just the stories he told, his on-the-job adventures, mistakes he learned the hard way and a certain sort of belief in himself. SHANLEY Several years ago, I expressed to William Goldman uncertainty about whether I would ever work again. He said, "There are very few people who can do this, and you're one of them." You know what? It just landed, I was like, "Oh, OK." And then Spielberg just kept talking to me about movies, and every time he'd say a movie that I hadn't seen, he'd send it to the hotel. I ended up going to film school.

KUSHNER I just sent in a third draft of this thing that [Spielberg and I are] working on now, and that afternoon, he sent it back. He said, "I'm sending you 20 pages of cuts." The cuts were incredibly smart. He's just astonishing at constructing narrative; it was his first read-through. But the best advice I ever got was from Mike Nichols. I was playing with Final Draft and had camera swings this way, that way. Mike smiled and said, "You've never been on a film set, have you?" I said, "No, is it that obvious?" He said, "Just describe what you think it is, and I'll make it into a movie." That was so liberating.

### Why I Hate New York

The bicoastal Regan Arts chief, one of publishing's most successful book editors (Howard Stern's *Private Parts*), bites at the Big Apple By Judith Regan

HE BEGINNING OF THE END OF MY love affair with New York started with Rudy Giuliani. After 9/11, the vision of New York that he articulated set the stage for the future of Gotham. "Go shopping!" he proclaimed, advice he later followed, lining his pockets with lucrative security deals. Enter a decade of banker-robbers and world-class criminals rising higher in their condos, with tax credits granted to Whole Foods, Duane Reade and 2,800 chain stores that turned Manhattan into a high-rise strip mall.

New York City in the 1960s was Oz to me, the land of magical possibilities. After graduating college, I lived briefly with my boyfriend in The San Remo and then moved to a former welfare hotel on West 84th Street. I loved every second of it, including the hole in my studio floor, the walk home from work, the 99-cent hot bagel and lox at H&H. My friends and I could afford to live here and to pursue our ambitions, to go to plays and concerts and go out for dinner.

Those days are rare in Manhattan now. Dinner with friends costs a vast fortune. There's no space to have children, build a business or a life. If you're a young person, you have to share a pricy broom closet (in Queens!) with a dozen others. Then there's the unending noise — Taxi-TV blaring when you grab a cab, drunken packs of Sex and the City-dressed women (still!) screaming into their bedazzled cellphones and 24-hour construction permits that subject entire neighborhoods to nonstop drilling, pounding, vibrating and grinding garbage trucks all day and night.

These days I find myself dreaming of L.A., where life is kinder. Still, aren't New Yorkers just smarter, funnier, ruder and better dressed than anyone else? Yes, but only because we need to be. You have to be rude to be heard here. You have to be ruthless to get a parking space, a subway seat, an apartment, a reservation, a job, a mate, a school for your kid or even a good cemetery plot. If you stay too long at the party, you quickly age out, get bitter and always have to make a choice between being suicidal or homicidal. To last in NYC, you simply have to be more homicidal. That's

I've said it for a long time: L.A. is the new New York. It's not colonized by zillionaires. It's diverse, beautiful and creative. The light is divine. There are still gritty pockets. And if you have a dream, you can still afford to chase it there. So go west, young strivers, and prosper!







# A Coast to Coast Comparison

## of Culture and Consumption

The contrasts are about more than the weather... as in, can you guess which city prefers quinoa over kale? By Chris Gardner





French bulldog According to the American Kennel Club, Frenchies are N.Y.'s most popular breed, bolstered Jackman and Lady Gaga.

Bulldog "I'm a firm believer," Brad Pitt, pops to bulldog Jacques, has said, "Bulldog owners are kindred spirits." Adam Sandler and Jack Osbourne also are owners

### **DRUG**

**Xanax and Klonopin Says** Daily Front Row's Peter Davis: "Socials pop them like Tic Tacs. They're easy [to get], no powder on your nose, with a gazillion Dr. Feelgoods."

Pot Weeds inspiration Dr. Dina says the most popular strains are Top Shelf OG and Isla OG in pop-top cans, favored by 2 Chainz: "The quality is amazing."

#### DIET

Whole30 The regimen touted by The Biggest Loser trainer Bob Harper cuts grains, dairy and sugar for a month. "It's the anti-diet," says Whole30 co-founder Melissa Hartwig.

Paleo Megan Fox and Kobe Bryant do the Caveman Diet, which eschews "packaged food, which is good," says L.A.-based industry



### **MEN'S JEANS**

3x1 M5 slim straight raw **jean, \$285** A tough denim looks right when battling the elements. Fans include Orlando Bloom, LeBron James and Tyson Chandler.

**AllSaints Print Cigarette** jean, \$160 The hipster slim cut still is a fave of Angelenos Aaron Paul and ABC Family's Tyler Blackburn



### **DIVORCE LAWYER**

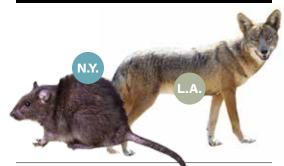
Raoul Felder and Robert Cohen remain in demand Breslow's the go-to for Patricia Duff, Liam Gallagher and Linda Evangelista

her tough negotiating style, Wasser has won postsplit spoils for Jimmy Iovine, Kim Kardashian, Ryan Reynolds and Maria Shriver.

### **NOODLE**

Ramen Noodle Bar's David Chang, credited with starting the craze, has said, "What's happened to ramen in the past decade is a microcosm of the food world."

Pho 9021PHO chef Kimmy Tang says it's "light, regardless of temperature. The Vietnamese version of 'chicken soup for the soul,' '



### **VERMIN**

Rats As if the problem inside Conde Nast's offices wasn't enough, a recent study by Cornell and Columbia found that fleas on NYC rats can carry the bubonic plague.

half a million in Cali, with pets and food trash as targets. L.A.'s lost pets brigade: Sharon Osbourne, Jessica Simpson, Sylvester Stallone.

### **SALAD INGREDIENT**

Quinoa Its rich, nutty flavor makes it a popular topping at hip salad chain Sweetgreen "It's like a meal on a meal." says Guest of a Guest's Rachelle Hruska MacPherson Kale "Besides the obvious health benefits," says Hollywood hangout Aza Meza executive chef Joey Lopez, the "earthiness" of the flavor is hard to match.

### **LUXURY CAR**

Mercedes-Benz E Class Experian, which tracks high-end consumption, reports the top-selling luxury car in N.Y. County is the E Class model, from \$51,800.

BMW 3-Series In the land of the eco conscious, a batterypowered Tesla still is the ultimate trophy, but BMW's 3-Series cars (from \$33,000) are L.A. County's top sellers.



### **FASHION ACCESSORY**

\$895 Power ladies on the go like Sarah Jessica Parker, Rihanna, Anne Hathaway and Chanel Iman opt for comfy designer kicks in NYC.

Saint Laurent Sac du Jour **bag, \$2,890** A modern classic, the lux leather tote is still a fave of Angelina Jolie. Rosie Huntington-Whiteley, Salma Hayek and Hilary Duff.

### **CURRENT CITY OBSESSION**

Mayoral tardiness "Mayor Bill de Blasio is always late!' a top rep tells THR. The clock. (No comment from His Honor's office.)

CAA vs. UTA Enic agency exodus! Eleven agents bolted CAA for UTA as of April 6, taking Will Ferrell, Chris Pratt and Melissa McCarthy. Legal fracas is underway

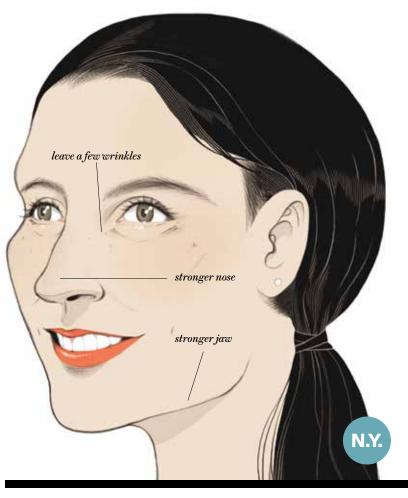


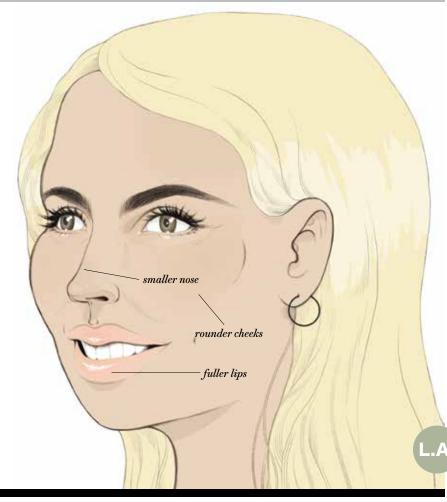
### **EVENT WEAR**

Oscar de la Renta gown "Black tie often revolves

around a blue-blooded institution, so dress is less peek-a-boo," says Cinema Society's Andrew Saffir.

Skin-tight Versace Though warmer weather is cited for flashing so much flesh, celebs really just love the attention. We mean vou. Kate Hudson.





### The N.Y. Face vs. the L.A. Face: Top Docs Weigh In

Derms and plastic surgeons discuss the procedural and psychological differences between constructed-beauty ideals on both coasts By Merle Ginsberg

HESE DAYS, WHEN IT COMES TO THE POLARIZATION OF New York and Los Angeles, you can look straight at the face. Think Robin Wright versus Meg Ryan, and in a blink of a tautened eye, it's clear who has "New York face" and who has "L.A. face" among the over-40 female set. According to each city's most elite skin doctors, what George Orwell said about wearing your true face at 50 never has been less true — particularly for Angelenos.

"In New York, my patients want to look like themselves but better," says New York plastic surgeon Sherrell Aston. "On the West Coast, there's more of an 'operated look': lips too big, noses up too high, more forehead lifts." New York derm Patricia Wexler agrees. "New York women want their faces to move," she says, "not that 'pit bull look' [in L.A.]: Faces filled artificially are too round and bloated." Compare that to New York, "where Robin Wright is a tasteful example of over 40," says derm David Colbert, who has star clientele on both coasts. Wright, 49, now a New Yorker, admitted to "just the tiniest sprinkle of Botox twice a year. Most women do 10 units." which freezes the face; I do one." Adds Colbert, "Women in New York tell me they don't want to look like they're 'from Los Angeles.' " Even Dr. Larry Koplin, a top Beverly Hills surgeon, agrees: "You don't see any Michael Jackson types or trout mouths in New York. They do a better job making people less exaggerated and cartoony. In L.A., that's what patients ask for."

New York plastic surgeon Gerald Imber comments on the "different gestalts" of the two cities: From the consultation rooms to the attitudes of the doctors, "we are influenced by environment." As such, the goals of appearance are very different. "New York women want a tougher face," says Beverly Hills dermatologist Ava Shamban. "It's slightly more masculine: a stronger chin, jaw and nose. In L.A., it's more of a sweet, feminine face: a bigger lip and more slender noses. The standards of beauty relate to the values of the city." In other words, one town's known for celebrity and sex while the other celebrates power and money.

With New York more resistant to youth culture, face-lift patients start older, notes Imber. "The standards are pretty different: In New York, a 50-year-old woman can be the hottest woman in the room." Shamban sums up the age differentiation: "In New York, women want to look 40; in L.A., 20." For either city, there's also a practical consideration, says Peggy Siegal, the New York PR dovenne who discussed her two face-lifts (with Dr. Imber) in a pamphlet she handed out at her 60th birthday party, *How to Look Like* Me at 60: "Older women face age discrimination in the job market. Stopping the clock to a degree is the best way of eradicating that."

The East Coast may have its subtlety, but the West Coast has expertise. While the same procedures are popular in both cities — fillers, Botox, faceand eye-lifts — L.A. is ahead of New York in perfecting fat transfers and laser resurfacing. "In L.A., we don't just think about pulling," says Beverly Hills derm Peter Kopelson. "We think about replacing lost volume — and the people who are best at fillers are the ones who apply them most often.'

Registered nurse Jamie Sherrill, known as Nurse Jamie to her A-list clients, adds that subtlety is on the rise in Hollywood and deploys what she calls "baby Botox": "My 'Gucci' needle allows for only one drop. There's a much more natural result." She also says New York patients are more incremental and cautious, paying for consultations, then coming back for Botox, then returning for fillers, "so they pay a lot more money." A brief survey among top doctors reveals that procedures in L.A. are about 30 percent lower in price (Botox from \$900 in L.A. for 40-plus units to smooth out forehead, frown lines and crow's feet versus \$1,200 in New York; L.A. eyelid lifts start at \$3,500, New York's \$5,000), but L.A. patients receive twice as many filler, laser and Botox treatments as New Yorkers.

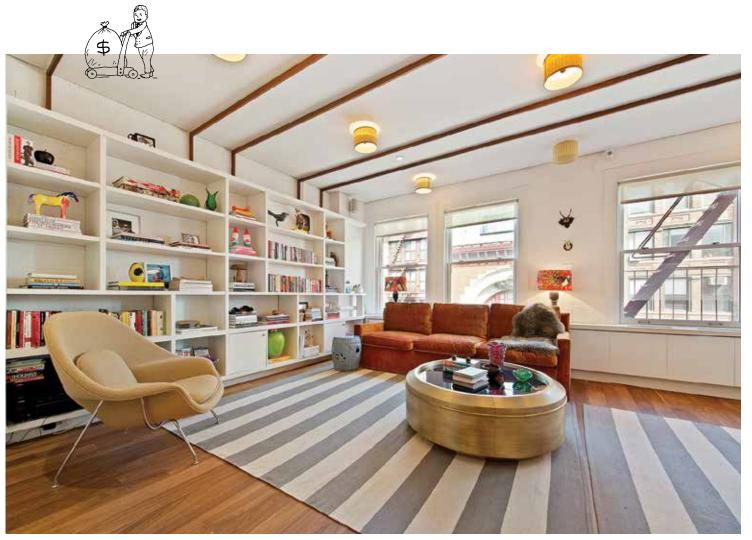
Skin appearance is prized differently, too, says Shamban: "In New York, while they dress beautifully, they often have bad or uneven skin. And they drink too much. In L.A., the women have softer and clearer skin due to the weather." And almost every doctor conceded that "in L.A., there's a tradition of seeing a perfection that no one can achieve," to quote Imber. What that perfection really means is symmetry, as in Leonardo da Vinci's Golden Ratio: an equation mathematicians have found in everything the human eye finds beautiful. Dr. Kopelson, for one, has no problem with that: "So women in L.A. are chasing perfection. But you have to admit, they get much closer to it than women anywhere else."

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### **Diversity Casting:** Who Wins?

By Courtney Kemp Agboh





### New York >> \$3.2M

Zachary Quinto's recent New York shoots for I Am Michael. Girls and The Slap no doubt were behind his NoHo loft purchase, originally listed for \$3.7 million. "If you walk by the entrance of 43 Great Jones [Street], you'd never think multimillion-dollar, exquisitely finished residences were above," says listing agent Martin Eiden of CORE Group. It was an upgrade for Quinto: His Los Feliz house was 790 square feet smaller and, at a selling price of nearly \$1.3 million, cost \$2 million less than this two-bed, two-bath, 2,295-square-foot space with walnut flooring. Worth it? Says Eiden of the coastal switch: "From experience, many high-profile people move to New York from L.A. so they can live normal, relatively anonymous lives. They enjoy walking and riding bikes instead of always driving."

### **Hollywood Reviews NYC's Top Film Critics**

THR asked studio heads, marketing chiefs, directors, screenwriters and a slew of industry types for their collective ranking By Borys Kit, Rebecca Ford and Pamela McClin

"Hit-and-miss but always smart and articulate." Tentpole director

"F— that f—er."

### "HE MEANS NOTHING ANYMORE." PR executive



The Times stands alone," says a producer. Agrees a studio head: "[Dargis] can be a little snarky, but it's The New York Times. It matters a great deal."





raves a director. Says an indie exec. the most." A studio chief, however, finds him "too highbrow."



Peter Travers, Rolling Stone
"He gives the nicest reviews —
he's such a cream puff," gushes an indie exec. "You can put him in all your ads — he gives quotes in advance." Says a studio publicity chief, "He's the one we all chase, along with Richard Corliss."



David Edelstein
New York magazine
"Not the hysterical genius he
was at the Voice but a fun read," says a screenwriter. Says the head of a small studio, "Nobody is sitting around waiting for his review to come out."



Richard Corliss, Time

"Corliss and Travers come out first, before the Times, so they are most important," says a publicist. But his influence is waning. Notes a screenwriter, "His reviews, like the publication he writes for, are tired."



"With Lou, it only becomes a big deal if his review is really nasty, says a publicist. "A normal review doesn't get any attention." A studio exec, though, gives him a thumbs-down. "F-

Lou Lumenick, New York Post



Anthony Lane, The New Yorker

"Hit-and-miss but always smart and articulate," says a tentpole director, But, says a screenwriter, "you get the sense he'd throw a movie he actua enjoyed under the bus for the sake of a string of cruel, witty barbs."



Elizabeth Weitzman
New York Daily News
"I'd put her low on the list,"

savs a film exec. "I don't pay much "Lonly read her when Ldo the full Rotten Tomatoes peruse.'



Stephanie Zacharek
The Village Voice
"She counts for art house

films," says a marketing chief. Agrees because it's syndicated to alternative weekly newspapers around the country.

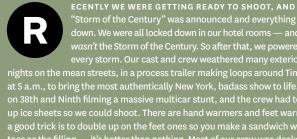


Rex Reed, The New York Obser 10 "If I wanted to hear a grumpy, mad rant, I'd listen to my crazy uncle," says a film exec. Adds a studio influence." And a studio PR chief. "He means nothing anymore."



### Dog Poop Was Everywhere

n L.A. resident — and creator and showrunner of Marvel's A.K.A. Jessica Jones — arns what 'Storm of the Century' means as she shoots in NYC By Melissa Rosenberg







Los Angeles >> \$3.2M

house with infinity pool in the Brentwood hills, built

in 1963, was owned first

staff Fred Ryan Jr., who sold to Oval Office decora-

tor Michael Smith (who sold to former Warner Bros. president Jeff Robinov, who gave it up for \$2.85 million

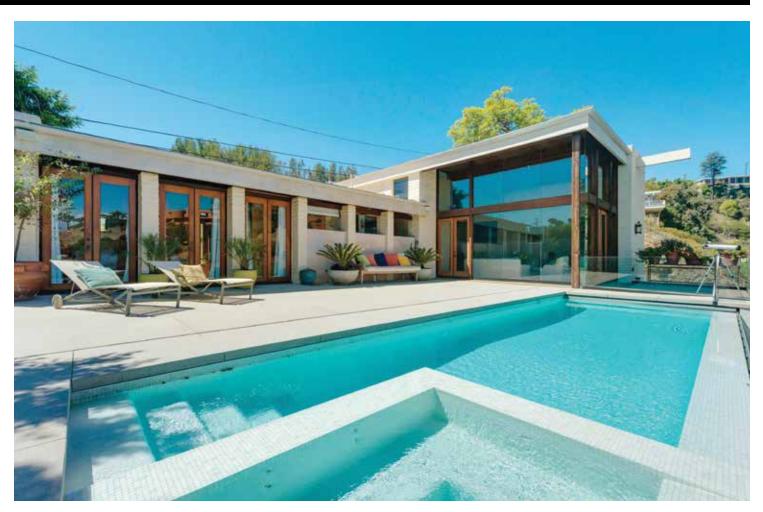
in 2006). "It's much more about the exterior," says

Smith of the 21,344-squarefoot estate that sold for \$3.2 million in January. "You have this beautiful view of the canyon. It was built into the hill, so well-designed for the land. It's like a castle once inside the house and gate," with floor-to-ceiling windows, three bedrooms, three baths, beamed ceilings and two fireplaces. He adds: "The house has such an organization outside. That's the thing about California: You can be one with nature.

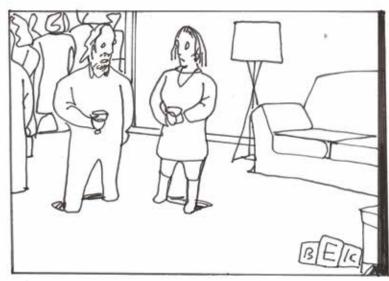
by Ronald Reagan's chief of

This 3,013-square-foot

Infinity pool, canyon views and a half-acre lot in L.A.; discreet entrances, NoHo and nearly 1,000 fewer interior square feet in New York By Brian Porreca







"CVRRENTLY I'M ACTING LIKE I'M IN THE INDUSTRY ON BOTH COASTS."



"WHY DOESN'T OUR LIFE HAVE THAT GREAT NEW YORK ENERGY YOU ONLY GET BY SHOOTING ON LOCATION?"

# Helpful Tip: What 'F— You' Actually Means in Each City

How to tell the difference between denizens of Hollywood East and West? A New Yorker cartoonist, Girls EP and brand-new memoirist (I Was a Child) identifies the key markers By Bruce Eric Kaplan

### • Who doesn't read The New Yorker

In New York, all the crews read *The New Yorker*. In Los Angeles, they don't know from *The New Yorker*. It's not even just crewmembers. When I got my first Hollywood agent and was trying to be a TV writer, I would go into meetings and hear, "Your agent says you're a cartoonist for the *New York Post*!" My own agent didn't know what *The New Yorker* was.

• Who sweats at 7 a.m.
In Los Angeles, it's always nice out.
In New York, it can be nice out or
horrifying. You really have no idea

what you're going to get on any given day. You're shooting a scene, and suddenly it's a hailstorm. Shooting in Los Angeles is always pleasant and comfortable. Shooting in New York is like being on Survivor, I did a DVD commentary track for Girls recently, and the only thing I ended up talking about was the weather: "I was really comfortable that day. There was air-conditioning." Or, "My God, it was 100 degrees. I was sweating profusely." There were days on Girls when I'd take the subway to the set and arrive at 7 a.m. drenched. The director was like, "What is wrong with you?"

#### Who hires guards for craft services

In L.A., you can put out a craftservice table anywhere, and it's no big deal. But in New York, people who walk by it on the street get really angry about it. They either want it and are angry they can't have it, or they're just generally pissed that you have it. I am telling vou, this is a real thing. New York PAs are assigned to guard the food, but you still have people grabbing it off the table. It's partly due to the fact that New York is a walking culture, whereas in L.A., people are in cars. But there's a psychically larger thing going on, where it's all

about survival. People see food and think, "Hey, there's food. I want it. Why can't I get some?"

#### Who's angrier

This is related to my previous point, but I've encountered a lot more anger from neighborhood residents in New York than in L.A. New Yorkers will walk right up to crew and confront them: "Why are you shooting here? Why are you tying up traffic? I should be able to walk down this sidewalk if I want. It's everyone's sidewalk!" In L.A., there's more this attitude of, "Hey, this is L.A., where we shoot things."

#### • Who is more genuine

There is some truth to the saying that when a New Yorker says, "F—you," he actually means, "Have a nice day," and when someone from Los Angeles says, "Have a nice day," what he really means is, "F—you." You're more likely to get a straight answer from a New Yorker.

In Los Angeles, if the answer is bad, you never get an answer at all. I'll report back from a meeting in Los Angeles to my agent: "They told me, 'Oh my God, you've got a series, here!' "But I add, "They're never going to do it." I'm always right. If they don't say something specific — "I'd like to put this on the air on this date," or, "I'd like to cast this actor in it" — they're not serious. You get a more genuine interaction



### NPR vs. NYT vs. 60 Minutes?

Nine top Hollywood message managers reveal the Big Apple media that matters (still) and which ones work best for framing a narrative before it spreads on social media By Rebecca Sun

#### For a tentpole

A PR head kicks off with a *The New York Times* Sunday Arts and Leisure or *Los Angeles Times*Calendar piece. ABC and NBC a.m. shows (*Today* is "trying harder with talent" lately) and Reddit's Ask Me Anything and BuzzFeed are all for reach. Grantland was cited as a "sweet spot of media-savvy sports and culture fans."

#### For an Oscar film

"60 Minutes can set up an actor or film in the most significant way, and so can The New York Times Magazine," says a top PR. "The 75-year-old voter with 37 DVDs doesn't read websites and feels a trade has its own biases." Also: CBS This Morning because those viewers "are Academy voting members," says a campaign strategist.

#### For a personal bombshel

People still is the go-to as "the most credible place" (Diane Sawyer, Matt Lauer and Robin Roberts also are trustworthy confessors), while flack Howard Bragman picked the *Times* for Michael Sam's coming out. If you're not Angelina Jolie and can't get two op-eds in the *Times*, *Huffington Post* was considered adequate for reach.

#### For a mea culpa

Bragman likes social media for sorries: "But if it's namby-pamby, it doesn't go anywhere." Crisis expert Judy Smith prefers a statement to Twitter or TV. "If you go live and screw up, they show that over and over" (maybe it's no coincidence that news of Sony hiring Smith came out the same day Michael Lynton appeared on CNN).

#### To say, 'l've arrived'

Vanity Fair covers and "the cover of Time will always resonate," says one agency head. "It's rare that Time will put a celebrity on the cover, which makes it potent." Vogue, Esquire and GQ also are "prominent, elegant outlets that still have the gravitas." For comedians, Saturday Night Live is "the ultimate thumbs-up," says one publicist with top comic clients.

### For the highbrow

"NPR is important," says a manager, for "an immediate movement in sales and a knock-on effect from other media." Terry Gross "is one of the first I pitch," and Howard Stern "still is the best longform interview." Says a rep: CBS Sunday Morning "moves the needle, reaching an audience that downloads music, buys books and goes to movies and plays."